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Unisys Corp. (UIS)

Q2 2025 Earnings Call

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MANAGEMENT DISCUSSION SECTION

Operator: Good day and welcome to the Unisys Corporation Second Quarter 2025 Earnings Conference Call. All participants will be in listen-only mode. [Operator Instructions] After today's presentation, there will be an opportunity to ask questions. [Operator Instructions] Please note this event is being recorded.

I would now like to turn the conference over to Michaela Pewarski. Please go ahead.

Michaela M. Pewarski

Vice President-Investor Relations, Unisys Corp.

Thank you, operator. Good morning, everyone. Thank you for joining us. Yesterday afternoon, Unisys released its second quarter 2025 financial results. Joining me to discuss those results are Mike Thomson, our CEO and President; and Deb McCann our CFO.

As a reminder, today's call contains estimates and other forward-looking statements within the meaning of the securities laws. We caution listeners that current expectations, assumptions and beliefs forming the basis of these statements include factors beyond our ability to control or precisely estimate. This could cause results to differ materially from expectations. These items can be found in the forward-looking statements section of yesterday's earnings release, furnished on Form 8-K and in our most recent Forms 10-K and 10-Q filed with the SEC. We do not assume any obligation to review or revise any forward-looking statements in light of future events.

We will also refer to certain non-GAAP financial measures such as non-GAAP operating profit or adjusted EBITDA that exclude certain items such as post-retirement expense, cost reduction activities and other expenses, the company believes are not indicative of its ongoing operations as they may be unusual or non-recurring. We believe these measures provide a more complete understanding of our financial performance. However, they are not intended to be a substitute for GAAP. Reconciliations for non-GAAP measures are provided with in the presentation. Slides for today's call are available on our investor website.

And with that, I'd like to turn the call over to Mike.

Michael M. Thomson

President, Chief Executive Officer & Director, Unisys Corp.

Thank you, Michaela, and good morning, everyone. Thank you for joining us to discuss the company's second quarter 2025 financial results. Before I discuss the quarter, I want to briefly touch on the meaningful steps we've taken to accelerate our path to removing our US qualified defined benefit pension plans. In June, we issued \$700 million of senior secured notes, refinanced our existing debt and used \$200 million of proceeds and \$50 million of existing cash to make a \$250 million discretionary pension contribution which reduced our US deficit dollar for dollar.

We then shifted our asset allocation within the plans to primarily fixed income securities that match asset and liability movement, essentially removing market and interest rate volatility in our US contributions. We believe removing significant pension volatility simplifies our story and improves our ability to attract new investors. The actions we've taken are accretive to cash flows over the next five years, and the reduction in our five-year contribution exceeds the interest expense on incremental borrowings.

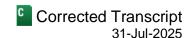
Our discretionary contribution will also allow us to continue to remove liabilities through additional annuity purchases, both lowering the cost of future premiums and full plan removal, as well as accelerating the timeline for full removal. These steps reflect our commitment to enhancing long-term shareholder value, while protecting financial flexibility and allowing for continued investment supporting innovation and growth. We discussed all of these actions in more detail and provided updated projections for our contributions and deficit during a July 24 webcast that's available on our Investor website.

Turning now to our results. Second quarter reported revenue increased 12% on a sequential basis and 10% in our Ex-L&S Solutions, in part due to some acceleration of revenue expected in the third quarter. Total company revenue was also up 1% year-over-year as reported and in constant currency. This exceeds the expectations we shared last quarter. We again benefited from our strong 2024 new business signings and saw a sequential improvement in project work, business process solution volumes and revenue related to the PC cycle.

Second quarter L&S revenue was also stronger than anticipated, driven by both increased consumption and some accelerated integrated system purchases. We were pleased with the growth in the Digital Workplace segment, which had faced some headwinds in recent quarters from volume declines in lower margin field services. Those declines have stabilized and we continue to see increases in higher value infrastructure field services, such as enterprise storage and network services.

We expect increases in those volumes in the second half to drive year-over-year growth as we lap PC service volumes declines, especially in the fourth quarter. While some of the items we benefited from in the second quarter are expected to moderate in the third quarter, we have a clear line of sight to achieving the full year Ex-L&S targets implied in our revised revenue guidance and we are raising our outlook for full year profitability.

We're pleased with the results this quarter, especially in light of continued headwinds in the industry stemming from the ongoing macroeconomic and geopolitical uncertainty. As we look to the second half, our updated guidance does embed some incremental impact from elongated decision making and slower ramp up of implementations or transitions. While this is shifting some Ex-L&S revenue out of the current year, we're not seeing any impact to the total expected revenue generation over the life of these contracts or any contraction in our ability to expand these relationships in the future.



We are encouraged by the recent progress on trade negotiations and while we're not building improved client sentiment into our outlook, these trade resolutions should reduce uncertainty and help expedite client investment decisions. Looking at client signings, we saw a slight increase in sequential total contract value or TCV based on higher renewal levels, offsetting a decline in new business signings, which is coming off a strong first quarter.

Importantly, our first half new business, TCV, was up 15% compared to the first half of 2024. Project work made up a larger portion of our new business signings during the quarter. And as a reminder, this work is generally shorter duration with lower absolute contract value, but moves to revenue recognition more quickly. Improved project levels are not attributable to a single factor. Some clients are shifting budget towards Windows 11 upgrades and refreshes. Others are moving forward on overdue work they deprioritized for Al pilots and some are simply resumed project flows that had been paused during renewal negotiations on their larger long-term services contracts.

We're also converting follow-up opportunities on new logos we added in 2024 and we continue to have a good pipeline behind those. As we've said before, the precise timing of renewals and new business signings can be uneven. And we did see some signings shift out of the second quarter due to typical complexities in negotiating large long-term contracts. We expect contract signings on most of these by the end of the quarter, which would lead to improved new business TCV in the back half of the year.

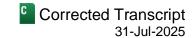
I want to share a few client wins from the second quarter that help illustrate how we're expanding within the key clients across our segments. In Digital Workplace Solutions, we're expanding IT support to three hospitals recently acquired by a US not-for-profit hospital system. Under our existing scope, we provide IT support for around 200,000 end users, including frontline healthcare providers, and support integration of several acquisitions each year. In Cloud, Application & Infrastructure Solutions, we're expanding data center management services with a global financial institution, adding two additional data centers in Asia-Pacific to support increasing transaction volumes in their card services business. We also extended our existing agreement for data center management and the network services we provide in 58 countries globally.

In Enterprise Computing Solutions, we'll be leading a project to upgrade core banking systems to the next generation of ClearPath Forward systems. This is a large scale transformation, including new datacenter, adopting networking standards and building a new architecture designed for reuse and scalability, all crucial to maintaining service and 24-hour support for roughly 50 million customers' checking and savings accounts.

Shifting the discussion to our solution portfolio, we continue to invest in innovation and operationalizing AI to scale our delivery. We see an outsized benefit from AI as it begins to shift our delivery from a labor augmented by technology model to one that is led by technology and augmented by labor. And AI gives us the ability to scale delivery and shrink the size advantage historically held by larger competitors, which makes it easier to penetrate the market with differentiated solutions.

In Digital Workplace Solutions, our device subscription service or DSS, provides an early example of how we can combine AI with unique datasets, domain expertise and specialized services to attract some of the largest organizations to Unisys. Similar momentum is building within our Service Experience Accelerator or SEA, the technology framework powering our next-generation service desk. SEA harnesses generative and agentic AI, service data, analytics and intelligent workflow automation to provide highly automated omni-channel service desk within a client's trusted network.

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SEA is resonating with clients and prospects in part because of its differentiated knowledge management capabilities, which enhances the accuracy and efficiency of issue resolution. One of the biggest impediments to Al adoption is the cost and challenge of building and maintaining quality training data for AI models, which is leading to hallucinations and pressuring business cases for deployment.

SEA uses our custom developed machine learning models along with LLMs to automate the cleansing of low quality or outdated information, identifying knowledge gaps and self-generating content in response to new issues, increasing the efficiency and effectiveness of virtual agents. SEA is in production for several clients. And while it's early days, we're seeing end to end automation resolution increase from an average of 15% to 40%, translating to a better client experience, while lowering the cost of high quality delivery. We're currently pursuing multiple patents for the IP related to these differentiated capabilities.

In field services, we are continuing to scale our specialized capabilities in high value infrastructure services. including high end storage, networking and liquid cooling. We have a robust pipeline in these higher margin opportunities and expect demand for these services to grow alongside the underlying demand for datacenter and private cloud capacity. In Cloud, Applications & Infrastructure Solutions, we're leveraging our centralized application capabilities and hybrid multi-cloud capabilities to execute transformations at scale for some of the largest global enterprises and governmental agencies.

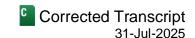
We recently shared two client stories that highlight the transformations we've led for two of our premier clients, Omnicom and Benjamin Moore. I encourage you to take a look at the videos and marketing materials on our website to hear more about our impact directly from the CIOs of those organizations. We have a robust pipeline in cloud services and are continuing to enhance our cloud managed services and our datacenter managed services, which we collectively referred to as intelligent operations. This unified foundation is our framework for delivering seamlessly integrated AI ops to manage hybrid infrastructure environments and leverages best-in-class partner technology coupled with Unisys accelerators. The result is a highly automated, intelligence driven delivery model that enhances performance and resilience, while driving efficiency and cost optimization at scale.

Cybersecurity continues to be an area of focus and urgency for our clients, and we continue to evolve our offerings for SOC transformation, cyber recovery, continuous threat exposure management, digital identity and access management, managed detection and response, and secure network access services. In the ECS, we're advancing our ClearPath Forward 2050 strategy to expand our proprietary ecosystem to enable the modernization of hybrid infrastructure and applications and unlock valuable data residing on our platforms, as well as increasing the speed of deploying security encryption algorithms to respond to dynamic threats.

We recently migrated several clients to the newest version of our ePortal, which connects the structured data on our platforms to front end applications, to power insights throughout the enterprise. Our ClearPath Forward strategy enables us to maximize value by integrating our platform evolution, while delivering features and capabilities specifically requested by clients and provides cross-selling opportunities.

Alongside solution development, we continue to advance our alliance partner strategy. One element is going deeper into a smaller set of alliance partners to forge a more impactful and mutually beneficial relationship. Some of our larger alliance partners are starting to view solutions such as DSS and specialized field services as additive capabilities our partners can provide to their clients, and they're bringing us into some of their pipeline opportunities.

Last month, we received three prestigious awards at Dell Tech World signaling our growth influence with one of our largest alliance partners. This included being named Dell's 2025 Global Alliances Growth Partner of the Year.



We are also expanding our access to addressable markets by adding partners that increase the range of solutions we can offer to better help clients leverage their existing technology or provide them lower cost alternatives. ITSM partnerships with EasyVista and Freshworks are one example that we discussed last quarter, and in the second quarter, we expanded our DSS offering into Apple devices and are exploring expansion into peripheral devices beyond PCs.

We're continuing to see increased awareness and recognition with both industry analysts and advisors. In Q2, we appeared in seven major industry reports and received new and improved rankings in state and local and higher education digital services. We were named a leader in new report on Attack Surface Management, retained our designation as a leader in datacenter security and innovator in application services and improved our position in applied AI services.

In Digital Workplace, we received Best Service Improvement Initiatives awards from the Help Desk Institute. And finally, I'm especially proud that Newsweek recently named us one of the Global Top 100 Most Loved Workplaces. This recognition highlights our dedication to fostering a dynamic, empowered workforce, which is apparent in our very low trailing 12-month attrition rate of 11.7%.

With that, I'll turn the call over to Deb to discuss our results in more detail.

Debra McCann

Executive Vice President & Chief Financial Officer, Unisys Corp.

Thank you, Mike, and good morning, everyone. As a reminder, my discussion today will reference slides from the supplemental presentation posted on our website. I will discuss total revenue growth both as reported and in constant currency and segment growth in constant currency only. I will also provide information Excluding License and Support revenue, or Ex-L&S, to allow investors to assess the progress we are making outside the portion of ECS where revenue and profit recognition is tied to license renewal timing which can be uneven between quarters.

We are pleased with the sequential improvement we were able to achieve on both the top and bottom lines, allowing us to raise our non-GAAP operating margin guidance and pre-pension free cash flow expectations. For top line, we tempered our growth outlook to reflect macroeconomic related uncertainty, impacting the broader industry, as well as some shift in timing of backlog conversion. At the same time, many of our most innovative solutions support the type of efficiency goals being broadly prioritized and are resonating with clients.

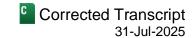
Looking at our results in more detail, you can see on slide 4 that second quarter revenue was \$483 million, an increase of 1.1% year-over-year or 1.0% in constant currency. Excluding License and Support, second quarter revenue was \$396 million, essentially flat year-over-year and in constant currency. We exceeded the sequential growth we expected starting the quarter with revenue up 8.5% in constant currency and 6.5% in Ex-L&S Solutions. We continue to expect a stronger back half with a higher weighting of License and Support renewals and improvement in our Ex-L&S Solutions.

We have visibility into more upfront revenue and project work associated with certain signings, primarily in the fourth quarter, though, some of this is subject to final deal terms that could impact revenue recognition. Our updated revenue guidance range accounts for some of this revenue to be recognized over time.

I will now discuss our segment revenue, which you can find on slide 4, in constant currency terms. Digital Workplace Solutions revenue was \$138 million, a 4.6% increase compared to the prior year period. Year-to-date,



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revenue was down 1.4% year-over-year due to the higher volumes of PC related field services in the prior year period. But we are pleased with the segment's 13% sequential growth in the second guarter. Growth was driven by 2024 new business and ramping volumes in high-end storage field services, while PC related services have stabilized and project work related to Windows 11 upgrades had begun to materialize.

The quarter also benefited from some accelerated PC hardware revenue, which we expect to result in a slight sequential decline in third quarter segment revenue. Cloud, Applications and Infrastructure Solutions revenue was \$185 million in the second guarter, a 4.9% decline compared to the prior year period. This segment has our highest public sector exposure, where client sentiment remained somewhat muted due to funding and geopolitical concerns. We saw some lower volumes at clients where projects ended and new investments are being approached cautiously. However, the segment revenue grew 2% sequentially, and we expect year-over-year growth to inflect positively in the fourth quarter.

We are encouraged by the strength of CA&I pipeline growth, as many of our new opportunities coming from public sector clients, including in higher education, which could be a sign of easing pressures. These opportunities spanned projects and multi-year contracts in cloud transformation, datacenter management, application services and security.

Enterprise Computing Solutions revenue was \$140 million in the second quarter, an increase of 8.2% compared to the prior year period. Within this segment, L&S revenue was \$88 million, up 7.7% year-over-year in constant currency. This exceeded the \$70 million we had expected for the quarter, largely due to some acceleration of revenue we expected in third quarter, which included integrated system sales. Increased client consumption provided additional benefit, extending the favorable trend from recent quarters. Specialized services and next generation compute solutions revenue grew 9.3% on some higher volumes and project work in business process solutions, some of which we expect to moderate in the back half.

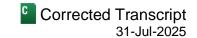
Trailing 12 months book-to-bill is 1.0 times for both the total company and our Ex-L&S Solutions, which is relatively flat sequentially. We exited the quarter with a backlog of \$2.9 billion, up 5% year-over-year. As we mentioned previously, 2025 is a higher renewal year with much of that TCV concentrated in the fourth quarter. So, we expect this to be a low point of the year for both backlog and book-to-bill.

Moving to slide 6. Second guarter gross profit was \$130 million, a 26.9% gross margin compared to 27.2% last year. Ex-L&S gross profit was \$70 million and Ex-L&S gross margin was 17.6%, down 110 basis points on a yearover-year basis. We discuss gross margins on a GAAP basis and higher restructuring items in the second quarter were fully responsible for compression in Ex-L&S gross margin in the quarter. Excluding the restructuring charges, Ex-L&S gross margin would be relatively flat compared to the prior year.

I will now touch briefly on segment gross profit. DWS gross margin was 16.9% in the quarter, up 70 basis points year-over-year and up 270 basis points from the first guarter. This was driven by delivery improvements, especially in field services where we have made significant investments to modernize our platform and are benefiting from the ramp up of higher margin infrastructure volumes. CA&I gross margin was 20.8% in the second quarter, up 10 basis points year-over-year.

We continue to focus on workforce optimization initiatives, achieving synergies within our recently centralized application capabilities and are increasing our use of automation and AI. These initiatives have helped us maintain profitability despite some of the revenue headwinds in the segment. ECS gross margin was 53.5% in the second quarter, up slightly from 53.3% in the prior year.

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Moving to slide 7. Second quarter non-GAAP operating profit margin was 7.6%, up from 6.1% in the prior period, driven by higher L&S revenue as well as improved operational efficiency. Operating expenses in the second quarter declined 6.2% year-over-year and are down 10% in the first half, driven by savings of the ongoing execution of our SG&A reduction initiatives, which are nearing the later stages and should give us close to a full year benefit in 2026.

Second quarter adjusted EBITDA was \$61 million and adjusted EBITDA margin was 12.7%, representing a 50 basis point margin expansion year-over-year. Second quarter net income was negative \$20 million, translating to diluted loss of \$0.28 per share. Adjusted net income was \$14 million for the guarter or diluted earnings per share of \$0.19. Going forward, we expect increased volatility in GAAP net income and earnings per share due to foreign exchange gains and losses. This is due to actions we have taken to unwind currency hedges on intercompany loans. This will not impact adjusted net income. These hedges have historically offset currency impact in our income statement, but cause volatility in our cash balances. This change in hedging strategy reflects our priority to reduce cash volatility, to support the execution of our pension strategy.

Turning to slide 8, capital expenditures totaled approximately \$20 million in the second quarter and \$40 million year-to-date, relatively flat year-over-year. As a reminder, the significant portion of capital expenditure relates to relatively steady levels of solution development for our L&S platforms, while we maintain a capital light strategy in our Ex-L&S Solutions. Pre-pension free cash flow in the second quarter, which is free cash flow prior to pension and postretirement contributions was negative \$58 million, driven by some fluctuations in working capital that we expect to reverse in the third quarter.

Free cash flow was a negative \$337 million in the second guarter, compared to negative \$19 million in the prior year period. This reflects the \$250 million discretionary contribution that we made to our US qualified, defined benefit plans in June, as well as approximately \$28 million of our previously communicated 2025 contributions.

Moving to slide 9, cash balances were \$301 million as of June 30, compared to \$377 million at year end, reflecting our use of \$50 million cash on hand as part of our \$250 million discretionary pension contribution. \$200 million of that contribution was proceeds from our upsized senior notes issuance of \$700 million, which was also used to extinguish our existing \$485 million of senior secured notes. This transaction has shored up our solid liquidity position by extending our largest maturity to 2031 and renewing our \$125 million asset backed revolver, which remains undrawn. These actions are net leverage neutral and including all pension obligations, our net leverage ratio is 3.4 times relatively stable on a year-over-year basis. The \$301 million cash balance and our free cash flow does not include the \$25 million legal settlement proceeds received on July 1.

I will now provide an update on our global pension plans. Each year-end, we provide detailed estimated projections for expected global cash, pension contributions and GAAP deficits relative to our quarterly updates. These projections change based on factors including funding regulations and actuarial assumptions. We estimate that as of June 30, our global pension deficit is approximately \$500 million, down from \$750 million at year end. We expect to make \$55 million of additional planned contributions to our global pensions in 2025, which includes both US and international.

As Mike discussed, we shifted the investment strategy within our US plans to remove substantially all contribution volatility. Going forward, we expect the aggregate of our planned contributions through 2029 to move less than 3%, although there could be some movement between years. You can find updated annual forecast for expected contributions to our global pensions for the next five years on slide 16.

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Turning to slide 10, I'll now discuss our financial guidance for the full year. We are updating our total company revenue growth guidance range to negative 1% to positive 1% in constant currency. Based on foreign exchange rates as of the end of the second quarter, this equates to reported revenue growth of negative 0.5% to positive 1.5%, an increase compared our expectation last quarter.

As Mike mentioned, we have a resilient base of diverse and recurring revenue, so there are some modest headwinds that have continued to impact Ex-L&S constant currency growth. Our guidance now assumes Ex-L&S in constant currency to be relatively flat on a year-over-year basis, though still positive on a reported basis at quarter end currency exchange rates. We are increasing our assumption for L&S revenue by \$20 million to approximately \$430 million for the full year. This reflects continued strength in client consumption as well as higher levels of hardware. We continue to expect approximately \$400 million of L&S revenue in 2026. As a reminder, the timing and exact amount of L&S revenue can be difficult to forecast with precision for a given quarter, as it depends on the renewal timing and size, which can change based on client budgeting decisions, consumption levels and duration preferences, among other factors.

We are pleased to be raising our full year non-GAAP operating profit margin guidance range to 8% to 9% from a prior range of 6.5% to 8.5%, reflecting the higher L&S mix and improved operational efficiency. We also expect to execute one or more annuity purchase transactions this year to remove up to \$400 million of US pension liabilities subject to market conditions. This would result in a settlement loss of up to \$290 million, impacting GAAP net income and earnings per share. This is a non-cash expense of accumulated other losses associated with the pensioners being transferred to a third party, which requires accelerating that portion of amortizing pension expense.

For 2025, we now expect approximately \$110 million of pre-pension free cash flow. Our cash outlook assumes most of the incremental L&S revenue will be collected in the first quarter of 2026. We also now expect net interest payments totaling \$3 million, reflecting a shift of our second half interest payment into January as a result of our recent refinancing. Additionally, we continue to expect capital expenditures of approximately \$95 million, cash taxes of approximately \$70 million, and a net positive \$10 million inflow from environmental, legal, restructuring and other payments. This is inclusive of the \$25 million onetime payment we received in July related to our favorable legal settlement negotiated in the fourth guarter of last year. We will also make approximately \$55 million of additional pension contributions in the second half, or \$27 million per guarter.

Looking specifically at the third guarter, we expect approximately \$390 million of Ex-L&S revenue coming off a stronger than expected sequential comparison. Based on renewal timing, third quarter L&S revenue is expected to be approximately \$95 million. For total company, we expect a year-over-year reported revenue decline in the low-single digits and non-GAAP operating margin to be in the mid-single digits.

While our guidance implies a strong inflection in the fourth quarter growth, we have a high level of visibility into a very strong increase in L&S revenue and profit. And in Ex-L&S, the vast majority of 2025 revenue is already in backlog. New business is continuing to ramp and we expect increased sales services volumes and upfront components on our back half signings. All of these factors will contribute to what we expect to be a strong positive inflection in fourth quarter revenue growth.

Operator, you may now open the line for questions.

QUESTION AND ANSWER SECTION

Operator: Thank you. We will now begin the question-and-answer session. [Operator Instructions] The first question we have is from Rod Bourgeois of DeepDive Equity Research. Please go ahead.

Rod Bourgeois

Analyst, DeepDive Equity Research LLC

Okay, guys. And thank you for the detailed update on top of the call that you did recently on the pension front, which was also very helpful. I want to start just by asking if you can break down the components of the change in your new revenue guidance for 2025. If you can just break down the specifics here that would be helpful.

Michael M. Thomson

President, Chief Executive Officer & Director, Unisys Corp.

Hey, Rob, it's Mike. Thanks for the question. Appreciate it. And appreciate you joining the previous call as well. Very helpful to have your questions and embedded into our dialogue here. So, appreciate that. Look, I think in general, the tempering of that guidance was largely related to the macros, right, just budget uncertainty. As you know, we're pretty heavily weighted in CA&I and public sector and pushing in public sector and higher-ed and that's the area where we're seeing some of that, I'll say, muting of contract decisions.

Deb mentioned in her prepared remarks, which I think is important to note that we're continuing to see increased pipelines. So, we hope that that pressure is easing and that we'll see some of the relief from this kind of buildup that we've seen over the last, I don't know, 18 to 24 months in general. I think we all feel, from an industry perspective, that there's a little bit of a backlog there. Certainly some of the discussions recently on the trade elements, et cetera, getting certainty back into the market, we think will really ease that. But that's the primary issue from a macro point of view.

Tied to that, I would say there is a component piece related to backlog conversion, right? So, we sign a contract and there's a transition period. And that transition period can also be a little muted, right, from converting that backlog, how many countries we bring on? What services we bring on first, et cetera. So, I think some of that, I'll say, hesitancy in the market, we're also seeing in a little bit of our backlog conversion. But importantly, I'll note that that has no bearing on the overall contract value that we're going to see or the term on that contract. So, we expect it all to come in in the same manner that we signed it. It's really just how quickly it ramps.

And then, lastly, as we looked at things in the Q, there's a revenue recognition component of contracts that we're currently negotiating, which, again, we feel like they're kind of an in call perspective from our point of view. And those contracts have elements to them that could be upfront or over time from a revenue recognition perspective. So, we thought it important to at least have our guidance reflect the over time view of those particular contracts as opposed to an upfront view.

And so, those are really the three primary reasons why we tempered that guidance. But, the flipside of that is increasing our profitability and increasing our pre-pension free cash flow value. We feel really good about the continued strength we're seeing in L&S and the pull through there. And again, those other elements in our view are timing elements, not realization elements.

Corrected Transcript 31-Jul-2025

Rod Bourgeois

Analyst, DeepDive Equity Research LLC

Okay. Great. And it sounds like it there's some green shoots happening in the DWS segment. There had been some struggles in that business in recent quarters on volumes, and it sounds like there's some turn there. Can you elaborate also on the DWS volumes and also your progress in ramping the high performance compute business as well? Thanks.

Michael M. Thomson

President, Chief Executive Officer & Director, Unisys Corp.

Yeah. Thanks again, Rod, for the questions. You're exactly right. I mean, we've had several quarters of kind of pressure on the traditional field service or PC work in that business. We've seen those volumes from a PC service perspective kind of level off, and we're encouraged that we're seeing some of this PC refresh continue to come in. The conversion to Windows 11, I think, is helping that. So, that's one byproduct of the, I'll say, the traditional component of that. And we continue to see increases on the field services, high end storage and network services. So, that volume we're seeing continually ramp. Again, we think that that's aligned to not only what we've got the pipeline for contracts we signed, but aligned to what we're seeing from an industry perspective as we continue to build out these datacenters from supporting of Al and the like, right. So, there's a lot more high end type field services work. And we're really well-positioned to take advantage of that, largely because of a lot of work we've done over the last 18 to 24 months, getting our field service technicians trained up to handle a lot of that high end storage.

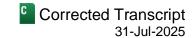
And then, lastly, the back part of your question in relation to high end compute, our L&S business obviously continues to outperform. We've outperformed in 2023, 2024, again here in 2025, and we're not really calling down anything from the future years. So, 2026 is still being projected at \$400 million. So, we're seeing advanced consumption in that business. We continue to have good pricing power in that business. We continue to modernize our CPS infrastructure, our ClearPath Forward infrastructure, really to support that enhanced data analytic and use of the data on our platform. So, that continues to be really strong from our perspective.

And you should expect, Rod, that we're going to do similar to the investor education session that we did in Q2 in relation pension and capital structure. We're going to do one for ClearPath Forward to just try to help educate the investor community, more on really the strength of that business. Because, L&S margins are 70% and again continues to outperform.

Rod Bourgeois Analyst, DeepDive Equity Research LLC	Q
Very helpful. Thank you.	
Michael M. Thomson President, Chief Executive Officer & Director, Unisys Corp.	A
Thanks, Rod.	
Operator: The next question we have is from Anja Soderstrom of Sidoti. Please	go ahead.
Anja Soderstrom Analyst. Sidoti & Co. LLC	Q

Unisys Corp. (uis)

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Hi. And thank you for taking my question. So, I actually asked one that I had about the L&S and the growth for next year and the implications for the margins and cash flow there. It seems like you still expect that to be around \$400 million.

Michael M. Thomson

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President, Chief Executive Officer & Director, Unisys Corp.

Yeah. Anja, that's correct. We're still calling for that to be \$400 million. But again, if history is indicative of the future, we hope that that will continue, right, outperform 2023, 2024 and 2025. And again, the consumption is the story there.

Anja Soderstrom

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Analyst, Sidoti & Co. LLC

Okay. So, most of the upside that you have seen this year has come from then increased consumption and not really pull-ins from next year.

Michael M. Thomson

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President, Chief Executive Officer & Director, Unisys Corp.

Yeah, that's correct. And again, I think that's been a very consistent trend. And again, I think it's consistent in the sense that there's this data layer, right, when we talk about the application of AI and the utilization of this dataset. Well, we have this tremendous longstanding dataset embedded in our platforms that we're seeing this continued use or additional use from the ClearPath Forward ecosystem. And don't forget too, that those ecosystems as they get refreshed are more than just the production environment. Right? Typically there is a test environment, a development environment.

We talked about a little bit of a pull forward in relation to an integrated system that we shipped in Q2 that we thought would have been shipped in Q3. That is a hardware-software component, integrated package. So there's a little bit of improvement in Q2 that came from Q3. But again, we've taken those elements up. I think, Deb, keep me honest here, but I think we originally started the year at \$390 million and now we're calling \$430 million.

Anja Soderstrom

Analyst, Sidoti & Co. LLC

Correct.

Michael M. Thomson

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President, Chief Executive Officer & Director, Unisys Corp.

So, the increase in that is really all consumption based even though there is a little shift quarter-to-quarter.

Debra McCann

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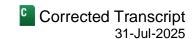
Executive Vice President & Chief Financial Officer, Unisys Corp.

Yeah. And also, at Investor Day, we were saying more around that \$360 million average per year. And we've clearly outperformed, as we've said.

Anja Soderstrom

Analyst, Sidoti & Co. LLC

Okay. Thank you. And also, what's your ability to add new logos in this kind of environment?



Michael M. Thomson

President, Chief Executive Officer & Director, Unisys Corp.

Look, we're pretty happy with the pipeline that we're seeing from a new logo perspective. We've talked a little bit about the muted aspect of people actually getting to the point of signing the contract. But we're really happy with the pipeline. I mean, remember, our new business is up 15% first half this year versus first half last year. So, we feel really good about what's in that pipeline and really good about the new logo, our DWS offerings, we talk about DSS.

We talk about intelligent operations, our service experience, accelerator, all resonating in the market, all real value propositions from a client perspective. These are complex long-term contracts, three to five years in general. And there are multi-BU from our perspective, usually have a component of CA&I and DWS in them and they just take a good amount of time to work through the logistics. But we're seeing again, a strong pipeline, a strong pipeline in the areas where we think we're differentiated and we're still bullish on our growth and new logo for the year.

Anja Soderstrom

Analyst, Sidoti & Co. LLC

Okay. Thank you. I'll get back in the queue.

Michael M. Thomson

President, Chief Executive Officer & Director, Unisys Corp.

Thanks, Anja.

Operator: [Operator Instructions] At this time, we have no further questions, and that concludes the Q&A session. I would like to turn the conference back over to Mike Thomson for any closing remarks.

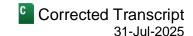
Michael M. Thomson

President, Chief Executive Officer & Director, Unisys Corp.

Thank you, operator. Before we wrap up, I want to emphasize three key points we hope you took away from today's call. First, we're increasing our profitability outlook as a result of continued upsides in our L&S Solutions and successful implementation of operational efficiency initiatives, including Al adoption. Second, while we're not immune to some of the macro uncertainty weighing on the industry growth, the impacts are primarily timing, and we've got a clear line of sight to achieving our full year objectives. And finally, the steps we've taken to transform our capital structure have removed substantially all volatility in our US pension contributions, and they provide a more defined path of reducing leverage and ultimately removing our US qualified pension obligations in the next three to five years.

So, thank you for spending time with us today and the great questions and we look forward to speaking with you again next quarter. With that, operator, you can close out the call.

Operator: Thank you. Ladies and gentlemen, that concludes this conference. Thank you for joining us. You may now disconnect your lines.



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